

## NATIONAL GRADUATE INSTITUTE FOR POLICY STUDIES

## **LETTER OF RECOMMENDATION 2026-2027**

					For GRIPS use: Application ID	):		
a rec enve	THE APPLICANT: Please concommender who knows you well. elope, sign it across the flap, and lication materials when you send	Have your return the l	recommen etter to you	der comple	e the form, put it in an envel	ope, seal the		
Yo	ur name:							
_		Asv	vritten in your pa	assport, from left t	o right, top to bottom (English alphabet onl	y)		
Re	commender's name:							
enve	THE RECOMMENDER: Pleas elope, seal the envelope, and sign GRIPS Admissions Office. This retening purposes only. You may at	n it across t ecommenda	he flap. Re ation letter	turn the sea	led envelope to the applican confidential and will be used	t or send it directly to		
1.	How long have you known the	applicant?		years	months			
2.	In what capacity have you know	vn the appli	cant?					
3.	How often have you interacted □Daily	with the ap∣ □Weekly	olicant?	□Monthly	□Rarely			
4.	In comparison with other studenthe applicant's overall academic		om you ha	ve known in	the same field, how would y	ou rate		
	□Outstanding (top 5%) □Excellent (top 10%) □Good (top 20%) □Average (top 50%) □Below average (lower □Unable to comment	50%)						
5.	In comparison with other students/staff in the same field whom you have known, how would you rate the applicant's overall <u>professional</u> ability?							
	□Outstanding (top 5%) □Excellent (top 10%) □Good (top 20%) □Average (top 50%) □Below average (lower □Unable to comment	50%)						
6.	Please evaluate the applicant in the areas below as excellent, average, poor, or unable to comment.							
		Excellent	Average	Poor	Unable to comment			
	Academic performance							
	Intellectual potential							
	Creativity & originality							
	Motivation for graduate study							

7.	as a profe potential,	essional worker, ı	researcher, or educator.	In describing such attri	e applicant's career possibilitie butes as motivation, intellectu ific examples are more useful	al
8.	Discuss t stability, I	he applicant's ch eadership skills,	aracter and personality. and reliability.	Please comment on his	s/her social skills, emotional	
9.	For university is the app	ersity professor olicant's academi	s and instructors only c record indicative of the	e applicant's intellectual	ability? If no, please explain.	
10.	Additiona	I comments, if ar	ıy.			
11.	program		he applicant's overall su raduate Institute for Poli □Good		or admission to a graduate □Poor	
Na	me of perso	on completing this	s form:			
Po	sition/title:					
		nization:				
Ad	dress:					
Phone:			de - complete number	E-mail:		
Sin	ınature:	•	de - complete number	Date:		
۶.۶	,•				Month/Day/Year	



## NATIONAL GRADUATE INSTITUTE FOR POLICY STUDIES

## **CERTIFICATE OF EMPLOYMENT 2026-2027**

		For	JKIPS USE: A	Application ID:		
that the official stamp or s	ain the same information (e.g.	person other than the	above pers	ons will be considered as invalid.		
EMPLOYER DETAIL						
Name of organization:						
Address:						
<del>-</del>	Postal code:					
Phone: Country code - co	omplete number	E-mail:				
EMPLOYEE DETAILS						
This is to certify that	Ful	Il name of applicant (as written in	his/her passport)	_		
has been employed by t	his organization from		to			
		Month/Day/Year		Month/Day/Year Please write "Present" above if the		
Dragant position, depart	mont/costion:			person is on a permanent contract.		
Present position, depart	nenvsection.					
Responsibilities:						
Civil servant qualification	n (e.g., BCS, IAS, IRS, CSS),	if				
applicable:	r (c.g., 600, 170, 110, 000),					
This applies to applicants from Bang	ladesh, India and Pakistan.					
LEAVE OF ABSENCE	APPROVAL					
Please tick only one box b	pelow.					
☐ I will approve a leave of GRIPS if he/she is addr	of absence for the above emp mitted for a period of	oloyee to study at				
[ one / two / three /	/ five ] year(s).					
Above, please circle th	ne appropriate number of year	rs.				
☐ I will not approve a lea at GRIPS if he/she is ac	ave of absence for the above of dmitted.	employee to study				
Authorized person com	pleting this form:		L			
Name:	. •			Please put an official stamp or		
Position/title:				<u>seal</u> in this space. If the official stamp or seal is in		
•				your local language and an English version is not available,		
Signature:				please write its English		
Date:	Month/□	Day/Year		translation in the margin of this form.		