

IZUMI OHNO

Office

National Graduate Institute for Policy Studies (GRIPS)
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Education

- Graduate School: Princeton School of Public and International Affairs, Princeton University, Princeton, New Jersey / Degree: Master in Public Affairs (MPA, June 1987) / Field: Economics and Development Policy
- College: Tsuda University, Tokyo, Japan (March 1981) / Field: Economics and International Relations

Professional Experience

- 2024-present: Emeritus Professor & Adjunct Professor, National Graduate Institute for Policy Studies (GRIPS) (April 2024-present)
- 2020-present: Senior Research Advisor, Japan International Cooperation Agency (JICA) Ogata Research Institute for Peace and Development (Oct. 2020-present)
- 2020-2024: Professor, National Graduate Institute for Policy Studies (GRIPS) (Oct. 2020- March 2024); Director of International Cooperation Concentration (April 2021-March 2024)
- 2018-2020: Executive Director, JICA Ogata Sadako Research Institute for Peace and Development (Oct. 2018-Sept. 2020)
- 2018-2020: Adjunct Professor, GRIPS (Oct. 2018-Sept. 2020)
- 2002-2018: Professor, National Graduate Institute for Policy Studies (GRIPS)
- 1999-2001: Japan Bank for International Cooperation (JBIC) – Director, Division for Latin America and the Caribbean (LAC).
- 1998-1999: Overseas Economic Cooperation Fund of Japan (OECF) – Director, Environment & Social Development Div.
- 1995-1998: The World Bank – Public Sector Management Specialist (Poverty Reduction & Economic Management Unit, LAC)
- 1993-1995: Research Institute for Development Assistance, Overseas Economic Cooperation Fund of Japan (OECF) – Economist & Deputy Director, Development Assistance Div.
- 1988-1998: The World Bank – Economist (Strategic Planning and Review Dept., SPRSP), Country Officer for Peru (Country Operations Dept. III, LAC) etc.
- 1981-1988: Japan International Cooperation Agency (JICA) – Mining & Industrial Planning Dept., Training Dept., Social Development Cooperation Dept.

Area of Specialization

- International development strategies
- Japanese ODA/development cooperation policy
- Business and development (incl. inclusive and sustainable business, private sector development, and industrial development cooperation)
- Aid and development partnerships

Major Activities

- Prof. Izumi Ohno specializes in international development policy, business and development, and Japanese development cooperation. Since 2002, she has been Professor of GRIPS and led the GRIPS Development Forum, which aims at pragmatic and policy-oriented research in these fields (<https://gdforum.sakura.ne.jp/en/index.htm>).
- During Oct. 2018-Sept. 2020, she served as Executive Director of the JICA Ogata Sadako Research Institute for Peace and Development. In that capacity, during the Think 20 (T20) 2019 Japan process, she served as lead Co-Chair of Task Force on 2030 Agenda for Sustainable Development and contributed to formulating policy recommendations for the G20 Osaka Summit.
- Over the past decades, Prof. Ohno has been engaged in a number of advisory committees in the areas of international development and development cooperation, such as Chair of the Advisory Panel to the Minister of Foreign Affairs on New Financing for Development (March-July 2024), Chief Evaluator of the Review of Japan's ODA Evaluations (FY2015-FY2021) (2022), High-level Expert Panel (May 2021) and External Reviewer (July-Sept. 2021) of UNIDO Industrial Development Report 2022, a member of the Advisory Panel to the Minister of Foreign Affairs on the ODA Charter Review (March-July 2014), and Chair of the Advisory Committee for the Japan Inclusive Business Support Center of the Ministry of Trade and Industry (2010-2014).
- Since 2019, she has been leading a research project of the JICA Ogata Research Institute "Japanese Experiences of Industrial Development and Development Cooperation: Analysis of Translative Adaptation Processes" and published a synthesis book & three-volume thematic books.
- During 2009-2023, she was engaged in JICA-supported intellectual cooperation, "Japan-Ethiopia industrial policy dialogue" (led by Prof. Kenichi Ohno, GRIPS), which aimed to share the East Asian development experiences with senior policymakers in Ethiopia.
- At GRIPS, she organized private, multi-stakeholder discussion groups covering such topics as "business and development," "industrial development cooperation in the new landscape," and "renovating Japanese ODA". The latter produced proposals: Japan's ODA Reforms: Five Recommendations for Future Development Cooperation (June 2010); and ODA Manifesto: 30 Proposals for Enhanced International Cooperation (Oct. 2007).
- Served Executive Chair of the 31st Japan Society for International Development (JASID) Annual Conference, held on December 5-6, 2020, hosted by Tsuda University, under the theme "Time for Change: Innovation for Inclusive Society."

Other Professional Engagement

- Member of the United Nations Committee for Development Policy (CDP) (Jan. 2025-present)
- Global Development Network (GDN) Board (Nov. 2023-present)
- Senior Research Advisor, JICA Ogata Research Institute (Oct. 2020- present)
- Senior Research Fellow, The Asia Pacific Institute of Research (APIR) (2015- present).
- Member of the Board of Directors, The Association for Overseas Technical Cooperation and Sustainable Partnerships (AOTS) (2019- present).
- Member of the Board of Directors, The Japan-Thailand Economic Cooperation Society (JTECS) (2019- March 2025).

Awards

- Foreign Minister's Commendation (Promotion of International Cooperation), August 2023
- 12th JICA President Award (Japan-Ethiopia Industrial Policy Dialogue), October 2016

Major Publications

<Books>

- Mori, Junichi and Izumi Ohno (eds.), *Translative Adaptation of Foreign Skills Formation Models: Cases of Japanese Development Cooperation in Southeast Asia*, Research Project - Japanese Experiences of Industrial Development and Development Cooperation, Vol. 3, JICA Ogata Sadako Research Institute for Peace and Development, September 2024.
- Ohno, Izumi, Kimiaki Jin, Kuniaki Amatsu, and Junichi Mori (eds.), *Introducing Foreign Models for Development: Japanese Experience and Cooperation in the Age of New Technology*, Springer, October 2023. <https://link.springer.com/book/10.1007/978-981-16-4601-0>
- Ohno, Izumi, Kuniaki Amatsu and Akio Hosono (eds.), *Policy Learning for Industrial Development and the Role of Development Cooperation*, Research Project - Japanese Experiences of Industrial Development and Development Cooperation, Vol. 1, JICA Ogata Sadako Research Institute for Peace and Development, February 2022.
- Jin, Kimiaki and Izumi Ohno (eds.), *Promoting Quality and Productivity Improvement/ Kaizen in Africa*, Research Project - Japanese Experiences of Industrial Development and Development Cooperation, Vol. 2, JICA Ogata Sadako Research Institute for Peace and Development, February, 2022.
- Kharas, Homi, John McArthur and Izumi Ohno (eds.), *Breakthrough: The Promise of Frontier Technologies for Sustainable Development*, Brookings Institution, 2022.
- Yamada, Shoko and Izumi Ohno (eds.), *Industrial Human Resource Development in Developing Countries: Knowledge and Skills in the Era of SDGs*, Nippon Hyoronsha (in Japanese), February 2021.
- Homi Kharas, John McArthur, and Izumi Ohno (eds.), *Leave No One Behind: Time for Specifics on the Sustainable Development Goals*, Brookings Institution, 2019.
- JASID (ed.), *Encyclopedia on International Development*, Ch. 13: Industry, Finance & Business, Maruzen Publishing, November, 2018.
- Ohno, Izumi (ed), *From a Small Factory in Japan to a Global Firm in Asia: SMEs' Overseas Expansion Strategy & Policy Support*, Chuo Keizaisha (in Japanese), May 2015.
- Ohno, Izumi and Kenichi Ohno (eds.), *Eastern and Western Ideas for African Growth –Diversity and Complementarity in Development Aid*, Routledge, April 2013. <https://www.taylorfrancis.com/books/oa-edit/10.4324/9780203555644/eastern-western-ideas-african-growth-kenichi-ohno-izumi-ohno>
- Ohno, Izumi, Hideyuki Sugawara and Shino Tsuchiya, *Introduction to BOP Business: Addressing Global Challenges through Partnership*, Chuo Keizaisha (in Japanese), 2011.
- Goto, Kazumi, Izumi Ohno and Toshio Watanabe (eds.), *Japan's International Development Cooperation*, Nippon Hyoronsha (in Japanese), June 2005.
- Ohno, Izumi, *The World Bank: Toward New Development Strategies?*, NTT Publishing Co. (in Japanese), October 2000.
- Ohno, Izumi and Kenichi Ohno (eds.), *Japanese Views of Economic Development: Diverse Paths to the Market*, Routledge, April 1998.

<Reports and Papers>

- Ohno, Izumi. “Japanese-style Cooperation in Industrial Development: From a Perspective of Translative Adaptation”, *Journal of International Development Studies*, (Special Issue: The Multiple Representations of ‘Japanese-style International Cooperation’: Shedding Light on International Development Studies), Vol.33, No.2, November 2025, pp.93-103.

- "How Should the G7 Engage with the Global South? : Embracing Diversity," *World Economic Review*, Vol.68 (No.1), January/February 2024, pp.16-24, Institute for International Trade and Investment (ITI) .
- Ohno, Izumi, "Introducing Foreign Models for Development: A Perspective from Translative Adaptation," Ch. 1 in *Introducing Foreign Models for Development: Japanese Experience and Cooperation in the Age of New Technology* (edited by I. Ohno, K. Jin, K. Amatsu, and J. Mori), Springer, October 2023, pp.3-45.
- Ohno, Izumi and Getahun Tadesse Mekonen, "National Movements for Quality and Productivity Improvement with Local Adaptation: The Experience of Japan and Singapore," Ch. 4, *ibid.*, 2023, pp. 105-136.
- Ohno, Izumi and Junichi Mori, "Thailand's Experience of Learning Industrial Technologies and Monodzukuri Education with Localization," in Ch. 8, *ibid.*, 2023, pp. 237-271.
- Ohno, Izumi, "Building Forward Better: What Does COVID-19 Mean for the Future of International Development?," *Ristumeikan Journal of Asia Pacific Studies*, Vol. 40, March 2022, pp.1-21. https://doi.org/10.34409/rjaps.40.1_1
- Ohno, Izumi and Sayoko Uesu, "New Partnership with the Private Sector in Japanese Development Cooperation," Ch. 7, in *International Development Cooperation of Japan and South Korea: New Strategies for an Uncertain World*, Palgrave and McMillan, 2022, pp.149-178.
- Ohno, Izumi, "Overview: Japanese Perspectives on Industrial Development and the Concept of Translative Adaptation," Ch.1, in *Policy Learning for Industrial Development and the Role of Development Cooperation* (edited by I. Ohno, K. Amatsu, and A. Hosono), JICA Ogata Sadako Research Institute for Peace and Development, February 2022, pp. 1-55.
- Ohno, Kenichi and Izumi Ohno, "Ethiopia-Japan Industrial Policy Dialogue: Learning Eastern Methods through Intensive Discussions and Concrete Cooperation," Ch.8, *ibid.*, pp. 327-361.
- Ohno, Izumi, Akio Hosono and Amatsu Kuniaki, "The Way Forward: Industrialization Challenges and Implications for Japanese Development Policy Support," Ch.11, *ibid.*, pp.423-445.
- Jin, Kimiaki and Izumi Ohno, "Overview: Technology Transfer for Quality and Productivity Improvement in Africa and Its Implication for Translative Adaptation," Ch. 1 in *Promoting Quality and Productivity Improvement/ Kaizen in Africa*, February 2022, pp.1-22.
- Ohno, Izumi and Getahun Tadesse Mekonen, "National Movements for Quality and Productivity Improvement in Japan and Singapore: From a Perspective of Translative Adaptation," Ch.2, *ibid.*, pp. 35-76.
- Ohno, Izumi and Sayoko Uesu, "A New Partnership between Business and Development: A Case Study of Ethiopia's Industrial Development", Ch.10, in *Designing Integrated Industrial Policies Volume II: For Inclusive Development in Africa and Asia*, edited by S. Otsubo and C. Otchia, Routledge, November 2020, pp.203-236.
- Ohno, Kenichi and Izumi Ohno, "A Japanese Perspective on Ethiopia's Transformation" (with Kenichi Ohno), Ch.7, in *Oxford Handbook on Ethiopian Economy*, edited by F. Cheru, C. Cramer, and A. Oqubay, Oxford University Press, 2019, pp.842-857.
- Ohno, Izumi. "Towards an Enhanced EU-Japan Partnership for Sustainable Development," Friends of Europe website, June 25, 2019.
- Ohno, Izumi. "Scaling up Business Impact on the SDGs" (with K. Konya, H. K. Shiga, F. Murillo, and E. Charvet), Policy Brief for Think 20 Japan 2019: 2030 Agenda for Sustainable Development, March 31, 2019.
- Ohno, Izumi. "Think 20 Japan 2019: The 'Japan SDGs Model' and the Task Force on the 2030 Agenda for Sustainable Development," *Global Solution Journal*, Issue 4, March 2019, Global Solutions Initiative, pp.104-113.

- Ohno, Izumi. “Industrial Policy and Kaizen: A Perspective from Japan-Ethiopia Industrial Policy Dialogue”, *Journal of International Development Studies*, (Special Issue: Achievements and Further Issues in Kaizen Research for International Development), Vol. 27, No.1, November 2018, pp.13-26.
- Ohno, Izumi. “Significance and Challenges of ‘The Ishikawa Project’: A Practitioner’s Perspective Based on the Experience of Japan-Ethiopia Industrial Policy Dialogue”, *Journal of International Development Studies*, Vol. 27, No. 1, The Japan Society for International Development, June 2018, pp. 63-76.
- Ohno, Izumi, “Japanese Industrial Development Cooperation and Creation of Pro-Japan *Monozukuri* Human Resources,” Chapter 1, *Strategic Network Building with ‘Pro-Japan’ Asian Monozukuri Human Resources*, Asia Pacific Institute of Research, March 2017, pp.1-28.
- Ohno, Kenichi and Izumi Ohno, “A Proposal for Proactive Utilization of *Monozukuri* Human Resources,” Chapter 9, *Strategic Network Building with ‘Pro-Japan’ Asian Monozukuri Human Resources*, Asia Pacific Institute of Research, March 2017, pp.117-128.
- Ohno, Izumi, “Network-based Development Cooperation as a Way Forward for Japan,” Chapter 10, in *Japanese Development Cooperation: The Making of an Aid Architecture Pivoting to Asia*, eds. By André Asplund and Marie Söderberg, Routledge, December 2016, pp.16\59-176.
- "Japanese Development Cooperation in a New Era: Recommendations for Network-Based Cooperation," GRIPS Discussion Paper 14-15, September 2014.
- Ohno, Izumi and Kenichi Ohno, “Eastern and Western Ideas for African Growth”, *World Financial Review*, (with Kenichi Ohno), July/August 2013, pp.41-44.
- Ohno, Izumi, “China’s Foreign Aid and International Aid Community: From the Perspectives of Traditional Donors and Africa” Chapter 9, in *A Study of China's Foreign Aid* edited by Y. Shimomura and H. Ohashi, Palgrave Macmillan (to be published in November 2013).
- Ohno, Izumi, “Internationalization of Monozukuri SMEs: Support Measures, Case Studies and Policy Proposals” Chapter 2, *Strategy for the Growth and Successful Adaptation of Japanese-Style Manufacturing in East Asia*, Asia Pacific Institute of Research, March 2013, pp.23-55.
- Izumi Ohno “Vietnam as a “Monozukuri” Partner with Japan,” Chapter.2, Asia Pacific Institute of Research, ed., *Kansai in the Asia Pacific: Toward a New Growth Paradigm*, 2012, pp.15-25.
- Ohno, Izumi and Kenichi Ohno, "Dynamic Capacity Development: What Africa Can Learn from Industrial Policy Formulation in East Asia", Chapter 7, in *Good Growth and Governance in Africa: Rethinking Development Strategies*, edited by A. Norman, K. Botchwey, H. Stein, and J. Stiglitz, Oxford University Press, 2012, pp. 221-245.
- Ohno, Izumi, “Japan’s ODA to Vietnam and New Growth Support to Africa: Projecting the East Asian Development Vision into the Global Aid Debate,” Chapter 3, *Japanese Aid and the Construction of Global Development: Inescapable Solutions*, (eds.) David Leheny and Kay Warren, Routledge Contemporary Japan Series, 2010.
- Ohno, Izumi, “East Asian Perspectives of Development and Aid: Towards Japan’s Enhanced Contribution to African Growth Support,” *Journal of International Development Studies*, Vol. 18, No.2, The Japan Society for International Development, November 2009, pp.129-142.
- Ohno, Izumi and Kenichi Ohno, “Ownership of What?: Beyond National Poverty Strategies and Aid Harmonization in the Case of Vietnam,” Chapter 3, *Aid Relationships in Asia: Exploring Ownership in Japanese and Nordic Aid*, (eds.) Alf Morten Jerve, Yasutami Shimomura and Annette Skovsted Hansen, Palgrave Macmillan, 2008.
- GRIPS Development Forum (ed.) *Diversity and Complementarity in Development Aid—East Asian Lessons for African Growth*, February 2008, edited with Kenichi Ohno and Masumi Owa.
- Ohno, Izumi and Masumi Shimamura, *Managing the Development Process and Aid—East Asian Experiences in Building Central Economic Agencies*, GRIPS Development Forum, March 2007.

- Izumi Ohno (ed.), *True Ownership and Policy Autonomy: Managing Donors and Owning Policies*, GRIPS Development Forum, August 2005.
- Ohno, Izumi and Yumiko Niiya, *Good Donorship and the Choice of Aid Modalities—Matching Aid with Country Needs and Ownership*, GRIPS Development Forum, Tokyo, December 2004.
- Ohno, Izumi and Yumiko Niiya, *Linking Economic Growth and Poverty Reduction—Large-Scale Infrastructure in the Context of Vietnam’s CPRGS*, GRIPS Development Forum, Tokyo, November 2003.

<JICA/GRIPS Reports on Japan-Ethiopia Industrial Policy Dialogue>

- *Ethiopia-Japan Industrial Policy Dialogue Phase III: Achievements and Challenges*, Japan International Cooperation Agency & GRIPS Development Forum, 2023.
- *Ethiopia FDI Report*, Policy Studies Institute (PSI) and GRIPS, 2022
 - “Pursuit of Product Quality and Ethical Correctness in Developing the Garment Industry,” Chapter 7 (with Sayoko Uesu).
- *Assisting Industrial Transformation in Africa Japan-Ethiopia Industrial Policy Dialogue Phase II*, Japan International Cooperation Agency & GRIPS Development Forum, August 2016.
- *Policy Measures for Industrial Transformation: Case Study of Key Industrial Policy Measures in Asia and Africa*, Japan International Cooperation Agency & GRIPS Development Forum, August 2016.
 - “Industrial Parks and One-Stop Service”, Chapter 1
 - “Creating Industrial Linkage between FDI and Local Firms”, Chapter 2 (with Kenichi Ohno)
 - “Handholding for Enterprise Capacity Building,” Chapter 3
- *Intellectual Partnership for Africa: Industrial Policy Dialogue between Japan and Ethiopia*, Japan International Cooperation Agency & GRIPS Development Forum, December 2011.
- *Kaizen National Movement: A Study of Quality and Productivity Improvement in Asia and Africa*, Japan International Cooperation Agency & GRIPS Development Forum, December 2011.
 - “Overview: National Movements and the Synthesis of Selected Country Experiences,” Chapter 1.
 - “Productivity Movement in Singapore,” Chapter 3 (with Daniel Kitaw)

Other Work-Related Positions

- Chair, Advisory Panel to the Minister of Foreign Affairs on New Financing for Development (March-July 2024)
- Chief Evaluator, Evaluation of Japan’s ODA to Refugees and Refugee Host Countries (2023) (for the Ministry of Foreign Affairs)
- Chief Evaluator, Review of Japan’s ODA Evaluations FY2015-FY2021 (2022) (for the Ministry of Foreign Affairs)
- High-level Expert Panel (May 2021) and External Reviewer (July-September 2021), UNIDO Industrial Development Report (IDR) 2022
- Chair, Study Group on Overseas Industrial Human Resource Development, October 2020-March 2021 (for the Ministry of Economy, Trade and Industry)
- Member, Trade and Economic Cooperation Committee under the Industrial Structure Council, 2010-2021 (for the Ministry of Economy, Trade and Industry)
- Member, Advisory Panel to the Minister of Foreign Affairs on the ODA Charter Review (March-July 2014).
- Research Leader, Action-oriented Research for Promoting Overseas Business of Japanese SMEs, April 2012-March 2015(for the Asia Pacific Institute of Research (APIR))

- Chair, Advisory Committee for BOP Business Support, September 2010-2014 (for the Ministry of Economy, Trade and Industry)
- Member, Committee for Promoting International Cooperation, 2011-2012 (for the Ministry of Education, Culture and Sports, Science and Technology)
- Member, Council on Customs, Tariff, Foreign Exchange and Other Transaction Council on Customs, Tariff, Foreign Exchange and Other Transaction, 2010-2020 (for the Ministry of Finance)
- Member, Advisory Committee for JICA ODA Evaluation, December 2008-March 2010 (for the Japan International Cooperation Agency)
- Member, Advisory Committee for International Cooperation, March 2007-February 2009 (for the Minister of Foreign Affairs)
- Member, Advisory Committee for ODA Evaluation, April 2006-March 2010 (for the Director General of International Cooperation Bureau, Ministry of Foreign Affairs)
- Member, Advisory Committee for Grant Aid Cooperation, February 2003-July 2010 (for the Director General of International Cooperation Bureau, the Ministry of Foreign Affairs)

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