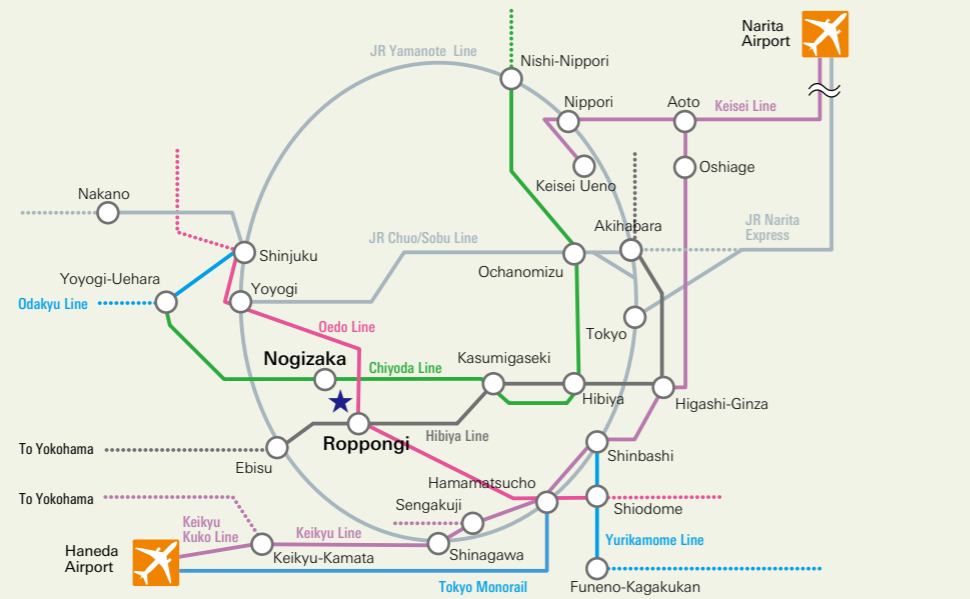


Address and Contact Information

**Getting to GRIPS**

The GRIPS building is located in the center of Tokyo, conveniently accessible by public transport. Both Nogizaka Station on the Chiyoda Line and Roppongi Station on the Oedo and Hibiya Lines are within 10 minutes walking distance.



Joint Japan / World Bank Graduate Scholarship Program

Public Finance Program  
Tax Course



**National Graduate Institute for Policy Studies**

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Gateway to  
Global Leadership



政策研究大学院大学  
NATIONAL GRADUATE INSTITUTE  
FOR POLICY STUDIES

# 1 Program Description

## Public Finance Program (Tax Course)

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Address and Contact Information

### Overview and Program Objectives

Since 1997, GRIPS has been offering a tax-related master's degree in English through the Public Finance Program (Tax Course). The program was established as part of the Partnership Programs supported by the Joint Japan/World Bank Graduate Scholarship Program (JJ/WBGSP), which awards scholarships to mid-career professionals in the field of tax policy and administration. In 2000, the program was expanded to admit students with working experience in customs administration (Customs Course).

The major objective of the Public Finance Program is to provide students with the conceptual understanding and technical competence to become leaders in the area of taxation and customs. The curriculum is designed for government officials from developing countries, who are current professionals in either customs or tax administration. The program is a 13-month course comprised of two segments: an academic segment common to customs and tax students, and a practicum segment (internship) that is conducted separately for customs and tax, respectively, depending on the student's stream/concentration.

### Degree Requirements

- The curriculum is comprised of three course categories: required courses, highly recommended elective courses, and other elective courses. Students in the Tax Course must complete a minimum of 36 credits, 20 of which comprise the required courses.
- Besides the minimum credit requirements stated above, students must complete and obtain approval for a master's thesis.

### Academic Segment

The academic segment provides a rigorous economics-oriented education that is aimed at the development of a broad understanding of the theoretical, empirical, and institutional aspects of customs/tax policy implementation and administration, within the context of developing countries' economic and social development. The academic segment culminates in the writing of a master's thesis facilitated by a course through which students develop their thesis with the input of academic supervisors and their peers, in which they have several opportunities to present their research.

### Practicum Segment

The practicum segment of the Tax Course is administered by the faculty of the National Tax College (NTC), which is a training institution of the National Tax Agency (NTA) of the Ministry of Finance, in conjunction with the officials at the NTA. It involves weekly workshops and lectures; field trips to regional taxation bureaus; and the preparation of research papers. These experiences give students opportunities to enhance their learning with hands-on activities in a tax-related work environment, and integrate practical experience with their formal learning.



Picture : Mr. Masao Nishikawa

Picture : Mr. Masao Nishikawa

## Outline of the Curriculum

### September Program

One academic year at GRIPS is composed of four terms: fall (16 weeks), winter (8 weeks), spring (16 weeks), and summer (8 weeks). Although the formal academic term starts in October, students in the Tax Course are invited to arrive in mid-September, to attend an intensive lecture program taught by NTC faculty as part of the practicum.

### Formal Academic Program

The formal academic segment of the master's program begins in October. It starts with focused instruction in the foundational skills of micro- and macroeconomics, as well as quantitative analysis. It then moves on to a range of applied topics that help students in understanding how to design, implement, and evaluate public policies -- tax policy in particular -- in accordance with development strategies. Topics include public finance, international economics, development economics, human resource management, and tax laws. Refer to the list of course offerings and the flow chart for the AY2011-2012 on the following pages.

In addition to the required and strongly recommended elective courses, students can choose freely throughout the year from any of the extensive list of courses offered at GRIPS. Along with economics courses, GRIPS also offers numerous courses in various academic areas that are conducted in English. These range from public administration, political science, international relations, mathematical science, and social engineering, to a diverse range of interdisciplinary fields. Students can also choose to enroll in the Japanese language courses offered throughout the year at various levels of proficiency.

### Practicum Program

The practicum, which starts in mid-September and continues until the end of June, involves lectures and workshops that instruct students on the Japanese tax system, tax law, and tax administration, as well as international taxation and tax treaty. It also involves several visits to regional taxation bureaus, tax offices, and tax counsel offices, where students observe actual tax collection work and learn about administration and management of Japan's tax collection system. In addition, with the assistance and guidance of NTC faculty, students prepare research papers to analyze issues/problems faced by the tax administration of their respective home countries.

### Master's Thesis

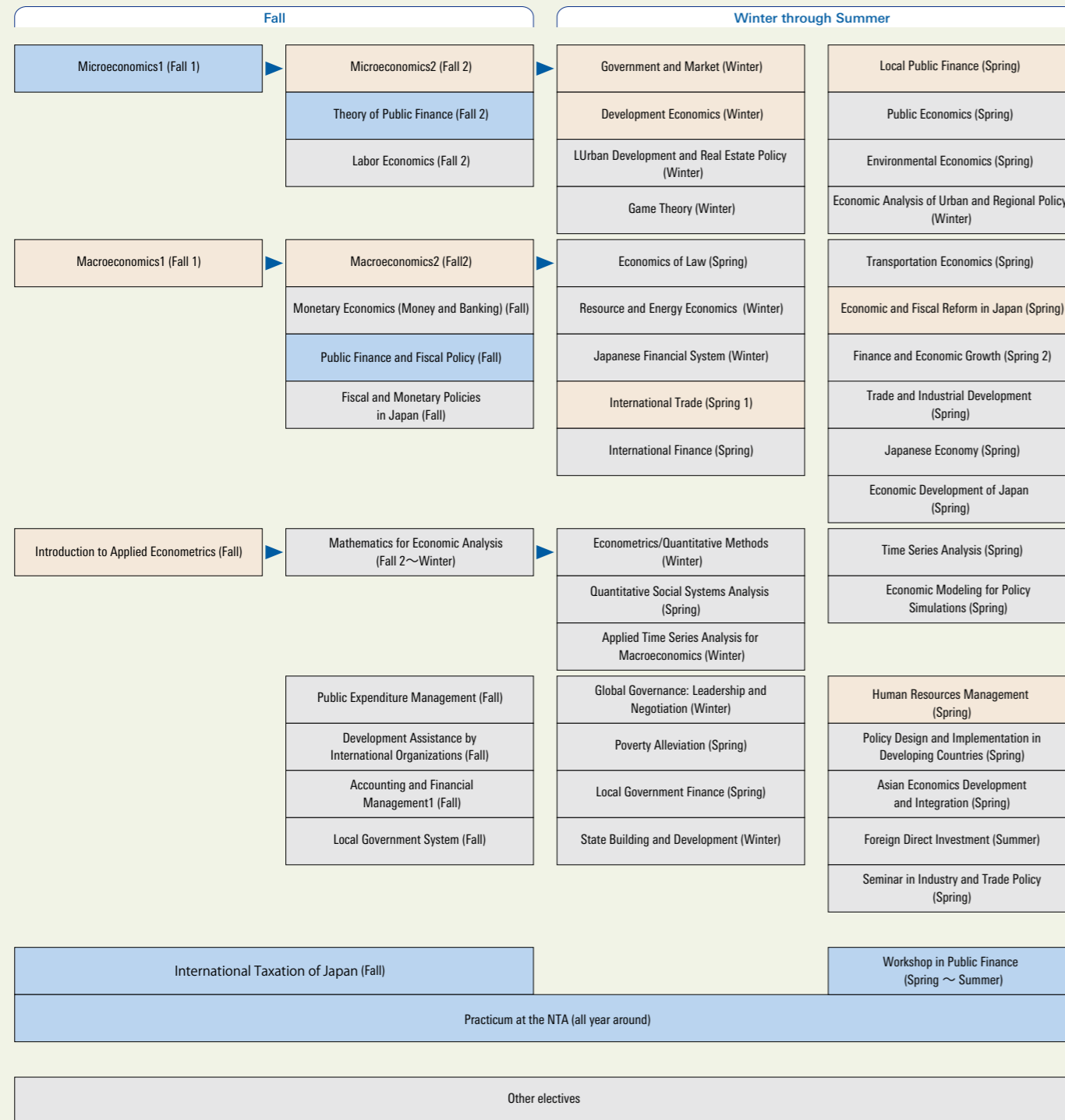
There is one required course, Workshop in Public Finance, that students must enroll from spring through summer term, which are devoted to producing the master's thesis (or "policy paper") on a topic related to public finance. In this course, students are provided with personal instruction in an intimate environment, by a faculty advisor, and several opportunities to present both their ongoing and completed research papers. Students are supported in the writing process by a monthly Academic Writing Workshop that starts in October, as well as through individual consultation with faculty members of the GRIPS Academic Writing Center.

## Course Offerings for AY2011-2012

Category	Course No.	Course Name	Term	Credit	
<b>I Required Courses</b>	PFP252E	International Taxation of Japan	Fall	2	
	PFP501E	Practicum at the National Tax Agency	Fall through Spring	8	
	ECO100EC	Microeconomics I	Fall (Session I)	2	
	ECO310E	Theory of Public Finance	Fall (Session II)	2	
	ECO312E	Public Finance and Fiscal Policy	Fall	2	
	ECO410E	Workshop in Public Finance	Spring through Summer 4		
<b>II Highly Recommended Elective Courses</b>	ECO106EB	Macroeconomics I	Fall (Session I)	2	
	ECO200EC	Microeconomics II	Fall (Session II)	2	
	ECO202EC	Government and Market	Winter	2	
	ECO206EB	Macroeconomics II	Fall (Session II)	2	
	ECO272EC	Introduction to Applied Econometrics	Fall	2	
	ECO315E	Local Public Finance	Spring	2	
	ECO316E	Economic and Fiscal Reform in Japan	Spring	2	
	ECO340E	International Trade	Spring (Session I)	2	
	ECO384EA	Development Economics	Winter	2	
	PAD256E	Human Resources Management	Spring	2	
	<b>III Other Elective Courses</b>	ECO160E	Monetary Economics (Money and Banking)	Fall	2
		ECO261E	Finance and Economic Growth	Spring (Session II)	2
		ECO276E	Applied Time Series Analysis for Macroeconomics	Winter	2
		ECO286E	Poverty Alleviation	Spring	2
ECO288E		Trade and Industrial Development	Spring	2	
ECO290E		Game Theory	Winter	2	
ECO300E		Mathematics for Economic Analysis	Fall (Session II), Winter	2	
ECO314E		Public Economics	Spring	2	
ECO317E		Labor Economics	Fall (Session II)	2	
ECO320E		Economics of Law	Spring	2	
ECO330E		Urban Economics	Spring	2	
ECO331E		Transportation Economics	Spring	2	
ECO334E		Urban Development and Real Estate Policy	Winter	2	
ECO335E		Economic Analysis of Urban and Regional Policy *	Spring	2	
ECO345E		International Finance	Spring	2	
ECO347E		Empirics of Macroeconomic Policies and International Finance	TBA	2	
ECO351E		Environmental Economics	Spring	2	
ECO353E		Resource and Energy Economics	Winter	2	
ECO361E		Japanese Economy	Spring	2	
ECO363E		Japanese Financial System	Winter	2	
ECO370E		Econometrics/ Quantitative Methods	Winter	2	
ECO371E		Time Series Analysis	Spring	2	
ECO374E		Economic Modeling for Policy Simulations	Spring	2	
ECO381E		Economic Development of Japan	Spring	2	
ECO386E		Asian Economic Development and Integration	Spring	2	
<i>For qualified students only</i>		ECO600E	Advanced Microeconomics I	Spring (Session I)	2
		ECO601E	Advanced Microeconomics II	Spring (Session II)	2
		ECO670E	Advanced Econometrics I	Spring (Session I)	2
		ECO671E	Advanced Econometrics II	Spring (Session II)	2
		GEN3900E	State Building and Development	Winter	2
	GOV322E	International Political Economy of Money and Finance	Spring	2	
	MOR250E	Quantitative Social Systems Analysis	Spring	2	
	PAD251E	Accounting and Financial Management I	Fall	2	
	PAD254E	Development Assistance by International Organizations	Fall	2	
	PAD255E	Foreign Direct Investment	Summer	2	
	PAD257E	Seminar in Industry and Trade Policy	Spring	2	
	PAD258E	Global Governance: Leadership and Negotiation	Winter	2	
	PAD261E	Fiscal and Monetary Policies in Japan	Fall	2	
	PAD267E	Public Expenditure Management	Fall	2	
	PAD302E	Policy Design and Implementation in Developing Countries	Spring	2	
	REG201E	Local Government System	Fall	2	
	REG202E	Local Government Finance	Spring	2	
		Selected Topics in Policy Studies I - IV*		2	
Courses unlisted in this table					
		Basic / Intermediate / Advanced Japanese *	Fall through Summer		
		courses offered by the Academic Writing Center*	Fall through Summer		

Note: Courses offered are subject to change.  
\* Credits earned in these courses cannot count toward the degree.

## Flow Chart for Core and Other Major Elective Courses



■ indicates subjects that are required. □ indicates subjects that are strongly recommended

## Brief Core Course Descriptions (Academic Segment)

The followings are for category I and II only. For other courses, see <http://www.grips.ac.jp/cstudents/information/syllabus.html>

### Microeconomics I

This course is an introduction to microeconomics. It covers basic economic assumptions and concepts used to define behaviors of consumers and firms in markets. The course is comprised of three parts: consumer theory, firm theory, and equilibrium in a competitive market. In consumer theory, preference, utility, budget constraints, utility maximization, and demand curves will be introduced. In firm theory, production and cost functions, profit maximization, and supply curves will be discussed. Finally, the concept and determination of equilibrium will be analyzed.

### Theory of Public Finance

In "Theory of Public Finance," students will learn both expenditure side and revenue side analyses of public finance theory. This prepares students for "Workshop in Public Finance," in which they are expected to produce a policy paper in the field of public finance.

### Public Finance and Fiscal Policy

This course covers both theoretical and practical aspects of public finance, with a particular focus to tax theories and policies. The course deals with various tax issues from both economics and legal viewpoints, utilizing case studies and comparative analyses of various countries' tax systems/policies. Issues of particular interest include inter-governmental fiscal relationships; tax evasion/avoidance; and international taxation, all of which currently pose significant challenges to the tax systems/administrations of both developed and developing countries. Students are encouraged to discuss measures for coping with these issues.

### Macroeconomics I

This course covers basic models used to study macroeconomic phenomena. Students will learn models that help them understand the economic behavior of agents in the short and medium-run. It focuses on equilibrium in the goods, financial, and labor markets.

### Microeconomics II

In this course, students analyze how economic agents make optimal decisions when facing uncertainty, asymmetric information, and choices of consumption over time. The course introduces the basics of game theory, analyzing the interaction of economic agents. It also discusses the concept of general equilibrium in a pure exchange economy.





### **Government and Market**

The purpose of this course is to develop an understanding of the government's role in the present-day democratic market economies. In addition, students will learn the basics of economic thinking, which is considered highly important for applied work, in addition to ways of applying economic theories to real-life phenomena.

### **Macroeconomics II**

This course is the continuation of Macroeconomics I, and covers basic models used to study macroeconomic phenomena. Students learn models for understanding the economic behavior of agents

in the long term, as well as under uncertainty. The course will focus on the consequences of savings and capital accumulation in the long-run growth of modern economies, as well as the role of expectations in economic decisions. There will also be a brief introduction to open economy models.

### **Introduction to Applied Econometrics**

The course seeks to provide an understanding of basic econometrics. By the conclusion of the course, students should be able to formulate and conduct basic econometrics research utilizing statistical computer programs (Stata and EViews), and develop a solid grasp of econometrics, as well as the knowledge for pursuing studies in more advanced topics that are necessary for independent research. The second half of the course will be spent introducing time series econometrics.

### **Local Public Finance**

The Local Public Finance course aims to develop an understanding of local governments' fiscal activities. For example, the course deals with the decentralization theorem and its limitations; optimal size of local authorities; gains from fiscal decision-making at local levels; topics of local tax revenue and user charges; and intergovernmental fiscal relations. It also introduces viewpoints from both public finance theory and public choice approach.

### **Economic and Fiscal Reform in Japan**

This course will cover and discuss issues/problems in formulating economic policy and reforming public finance in Japan. To achieve sustainable growth amid population decline, fiscal reform and an economic growth strategy are indispensable, with both requiring concurrent promotion. Topics for discussion include current conditions and weaknesses in Japan's economy, as well as characteristics of Japan's fiscal situation and recent fiscal policy reforms. Of particular importance are structural reforms to expenditures such as social welfare, public works, and governmental loan programs.

### **International Trade**

This course is an introduction to international trade and commercial policy. It begins with

comparative advantage theory, and shifts to income distribution, the roles of economies of scale, and imperfect competition in the context of trade. The discussion on trade policy consists of three parts: tariff and non-tariff instruments, trade policy in developing countries, and strategic trade policy. In particular, trade policy in developing countries will be analyzed, along with various experiences undergone by developing and transitional economies. Lastly, the evolution of regional free trade agreements and the new world trading system under the WTO will be reviewed.

### **Development Economics**

This course outlines the theories, histories, and experiences of economic development in various countries and regions, in order to develop an understanding of issues/problems. It covers recent discussions in the field of development economics such as: 1) the role of institutions and governance in economic development; 2) poverty analysis and distributional welfare analysis; 3) human capital theory and rigorous econometric impact evaluation; and 4) research on the effectiveness of development aid.

### **Human Resources Management**

The purpose of this course is to assist students in acquiring the knowledge and developing the skills necessary for the effective management of human resources within organizations. It will introduce students to conceptual frameworks and diagnostic tools necessary for understanding and analyzing various inter-related activities and functions that form the foundation of effective human resource management systems. Through several case studies, students will develop a solid understanding of human resource management practices, along with corresponding theories and models.



## **Brief Core Course Descriptions (Practicum Segment)**

### **International Taxation of Japan**

This course focuses on international aspects of Japanese income taxation. It includes source rules, foreign tax credit systems, transfer pricing, tax haven measurements, thin capitalization, and taxation on derivatives. This course aims to impart practical expertise that will enable students to practice international taxation rules in real-life scenarios.

### **Practicum at the National Tax Agency**

This course comprises of lectures/workshops that are offered intensively during September, and weekly thereafter through spring. The schedule of this course for the AY2011-2012 is listed on the following page. The aim of this course is to provide tax officials with knowledge on Japanese tax systems; tax law (concerning income tax, corporation tax, consumption tax);

and administration (tax examination, taxpayer service, revenue management and collection); so that they may contribute to the improvement of tax administration in their respective countries. NTA officials and NTC faculty give lectures on practical aspects of Japanese tax administration. Students will visit the Regional Taxation Bureau, Tax Office, Tax Counsel Office, etc., to broaden the knowledge they acquire in the classroom. Students are also assigned a research paper that analyzes issues/problems faced by their home country's tax administration, with assistance and guidance from the NTC faculty. Students are thus strongly recommended to bring with them any relevant data/research materials from home.

### Schedule of Practicum at the NTA, AY2011-2012

		AM(10:00~12:30)	PM(13:30~16:00)
Sep	26 Mon	Orientation/ Research Paper Guidance(1)	Country Report
	27 Tue	Outline of Japanese Tax System	
	28 Wed	Japanese Tax Administration	Procedures for National Taxation
	29 Thu	Individual Income Tax Act	Consumption Tax Act
	30 Fri	Corporation Tax Act	Individual Income Tax Act(Withholding Tax)/ In-office Work
Oct	17 Mon	Local Tax Act	【Field Trip】 Local Government
	24 Mon	Cooperative Organization/Tax Accountant System	【Field Trip】 Cooperative Private Organization
	31 Mon	Tax Consultations / Public Relations	【Field Trip】 Tax Counsel Office / Tax Space
Nov	7 Mon	Management of Taxpayers	Research Paper Guidance(2)
	14 Mon	Examination Techniques(1)	Examination Techniques(2)
	21 Mon	Examination Techniques(3) (E-commerce)	Remedy for Infringement of Taxpayer's Rights
	28 Mon	【Field Trip】 Regional Taxation Bureau	【Field Trip】 Tax Office
Dec	5 Mon	Research Paper Guidance(3)	【Field Trip】 Wako Campus & Tax Museum
	12 Mon	Joint Discussion with Japanese Tax Officials	Joint Discussion with Japanese Tax Officials
16-Jan12	Mon	Use of IT in the NTA	【Field Trip】 Tax Accountants' Association
Jan	23 Mon	Revenue Management/Collection of Delinquent Tax	【Field Trip】 Tax Collections Call Center
	30 Mon	Human Resource Management	Staff Training
	6 Mon	International Taxation(1)	
	13 Mon	International Taxation(2)	Research Paper Guidance(4)
	20 Mon	Theme Discussion(1)	Theme Discussion(2)
Feb	5 Mon	Intensive Lecture on Tax Treaty	Intensive Lecture on Tax Treaty
	6 Tue	Intensive Lecture on Tax Treaty	Intensive Lecture on Tax Treaty
	7 Wed	Intensive Lecture on Tax Treaty	Intensive Lecture on Tax Treaty
	8 Thu	Intensive Lecture on Tax Treaty	Intensive Lecture on Tax Treaty
	9 Fri	Intensive Lecture on Tax Treaty	Intensive Lecture on Tax Treaty
	26 Mon	Quasi-Negotiation on Tax Treaty	
Mar	2 Mon	Quasi-Negotiation on Tax Treaty	Quasi-Negotiation on Tax Treaty
	9 Mon	Quasi-Negotiation on Tax Treaty	Research Paper Guidance(5)
	23 Mon	Research Paper Presentation(1)	Research Paper Presentation(2)
	24 Tue	Research Paper Presentation(3)	Research Paper Presentation(4)
May	7 Mon	Research Paper Guidance(6)	
Jun	11 Mon		Evaluation Meeting / Closing Ceremony

[Note] The Schedule is subject to change.  
 NTA : National Tax Agency NTC : National Tax College GRIPS : National Graduate Institute For Policy Studies (Located at Roppongi, TOKYO) RTB : Regional Taxation Bureau



### Academic Calendar for AY2011-2012

Term	Month	SUN	MON	TUE	WED	THU	FRI	SAT	Note	
Fall	SEPTEMBER	4	5	6	7	8	9	10	Sep. 22 Orientation for WB scholars Sep. 26 - 30 September program for WB scholars Oct. 3 Entrance Ceremony and Orientation Oct. 3 - 4 Initial registration for Fall Term and Fall (Session I) Oct. 5 Classes for Fall Term and Fall (Session I) begin Oct. 5 - 18 Add/drop for Fall Term & Fall (Session I) Oct. 19 - 25 Withdrawal for Fall Term & Fall (Session I)	
		11	12	13	14	15	16	17		
		18	19	20	21	22	23	24		
		25	26	27	28	29	30	1		
		OCTOBER	2	3	4	5	6	7		8
			9	10	11	12	13	14		15
			16	17	18	19	20	21		22
			23	24	25	26	27	28		29
			NOVEMBER	30	31	1	2	3		4
	6			7	8	9	10	11	12	
	13	14		15	16	17	18	19		
	DECEMBER	20	21	22	23	24	25	26		
		27	28	29	30	1	2	3		
		4	5	6	7	8	9	10		
		11	12	13	14	15	16	17		
		18	19	20	21	22	23	24		
		25	26	27	28	29	30	31		
	JANUARY	1	2	3	4	5	6	7		
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		15	16	17	18	19	20	21		
		22	23	24	25	26	27	28		
		Winter	FEBRUARY	29	30	31	1	2	3	4
				5	6	7	8	9	10	11
	12			13	14	15	16	17	18	
	MARCH		19	20	21	22	23	24	25	
			26	27	28	29	1	2	3	
			4	5	6	7	8	9	10	
	Spring	APRIL	11	12	13	14	15	16	11	
			18	19	20	21	22	23	24	
			25	26	27	28	29	30	31	
		MAY	1	2	3	4	5	6	7	
			8	9	10	11	12	13	14	
			15	16	17	18	19	20	21	
	Summer	AUGUST	22	23	24	25	26	27	28	
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			6	7	8	9	10	11	12	
SEPTEMBER		13	14	15	16	17	18	19		
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JUNE	3	4	5	6	7	8	9			
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	24	25	26	27	28	29	30			
	JULY	1	2	3	4	5	6	7		
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Fall	AUGUST	22	23	24	25	26	27	28		
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	SEPTEMBER	12	13	14	15	16	17	18		
		19	20	21	22	23	24	25		
		26	27	28	29	30	31	1		
Winter	OCTOBER	2	3	4	5	6	7	8		
		9	10	11	12	13	14	15		
		16	17	18	19	20	21	22		
	NOVEMBER	23	24	25	26	27	28	29		
		30	1	2	3	4	5	6		
		7	8	9	10	11	12	13		
Spring	DECEMBER	14	15	16	17	18	19	20		
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		28	29	30	31	1	2	3		
	JANUARY	4	5	6	7	8	9	10		
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Summer	FEBRUARY	25	26	27	28	29	30	31		
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	MARCH	15	16	17	18	19	20	21		
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		29	30	1	2	3	4	5		
Fall	APRIL	6	7	8	9	10	11	12		
		13	14	15	16	17	18	19		
		20	21	22	23	24	25	26		
	MAY	27	28	29	30	31	1	2		
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		10	11	12	13	14	15	16		
Winter	JUNE	17	18	19	20	21	22	23		
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		1	2	3	4	5	6	7		
	JULY	8	9	10	11	12	13	14		
		15	16	17	18	19	20	21		
		22	23	24	25	26	27	28		
Spring	AUGUST	29	30	31	1	2	3	4		
		5	6	7	8	9	10	11		
		12	13	14	15	16	17	18		
	SEPTEMBER	19	20	21	22	23	24	25		
		26	27	28	29	30	31	1		
		2	3	4	5	6	7	8		
Fall	OCTOBER	9	10	11	12	13	14	15		
		16	17	18	19	20	21	22		
		23	24	25	26	27	28	29		
	NOVEMBER	30	1	2	3	4	5	6		
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Winter	DECEMBER	21	22	23	24	25	26	27		
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	JANUARY	11	12	13	14	15	16	17		
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		25	26	27	28	29	30	31		
Spring	FEBRUARY	1	2	3	4	5	6	7		
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	MARCH	22	23	24	25	26	27	28		
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Fall	APRIL	13	14	15	16	17	18	19		
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	MAY	3	4	5	6	7	8	9		
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		17	18	19	20	21	22	23		
Winter	JUNE	24	25	26	27	28	29	30		
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	JULY	15	16	17	18	19	20	21		
		22	23	24	25	26	27	28		
		29	30	31	1	2	3	4		
Spring	AUGUST	5	6	7	8	9	10	11		
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		19	20	21	22	23	24	25		
	SEPTEMBER	26	27	28	29	30	31	1		
		2	3	4	5	6	7	8		
		9	10	11	12	13	14	15		
Fall	OCTOBER	16	17	18	19	20	21	22		
		23	24	25	26	27	28	29		
		30	1	2	3	4	5	6		
	NOVEMBER	7	8	9	10	11	12	13		
		14	15	16	17	18	19	20		
		21	22	23	24	25	26	27		
Winter	DECEMBER	28	29	30	31	1	2	3		
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		11	12	13	14	15	16	17		
	JANUARY	18	19	20	21	22	23	24		
		25	26	27	28	29	30	31		
		1	2	3	4	5	6	7		
Spring	FEBRUARY	8	9	10	11	12	13	14		
		15	16	17	18	19	20	21		
		22	23	24	25	26	27	28		
	MARCH	29	30	1	2	3	4	5		
		6	7	8	9	10	11	12		
		13	14	15	16	17	18	19		
Fall	APRIL	20	21	22	23	24	25	26		
		27	28	29	30	31	1	2		
		3	4	5	6	7	8	9		
	MAY	10	11	12	13	14	15	16		
		17	18	19	20	21	22	23		
		24	25	26	27	28	29	30		
Winter	JUNE	1	2	3	4	5	6	7		
		8	9	10	11	12	13	14		
		15	16	17	18	19	20	21		
	JULY	22	23	24	25	26	27	28		
		29	30	31	1	2	3	4		
		5	6	7	8	9	10	11		
Spring	AUGUST	12	1							

# 2 About GRIPS

## Message from the Dean

GRIPS was founded in 1997 as a stand-alone national graduate university focusing on policy studies. Future policy leaders and policy researchers from around the world gather here, making GRIPS an international hub for public policy research and education.

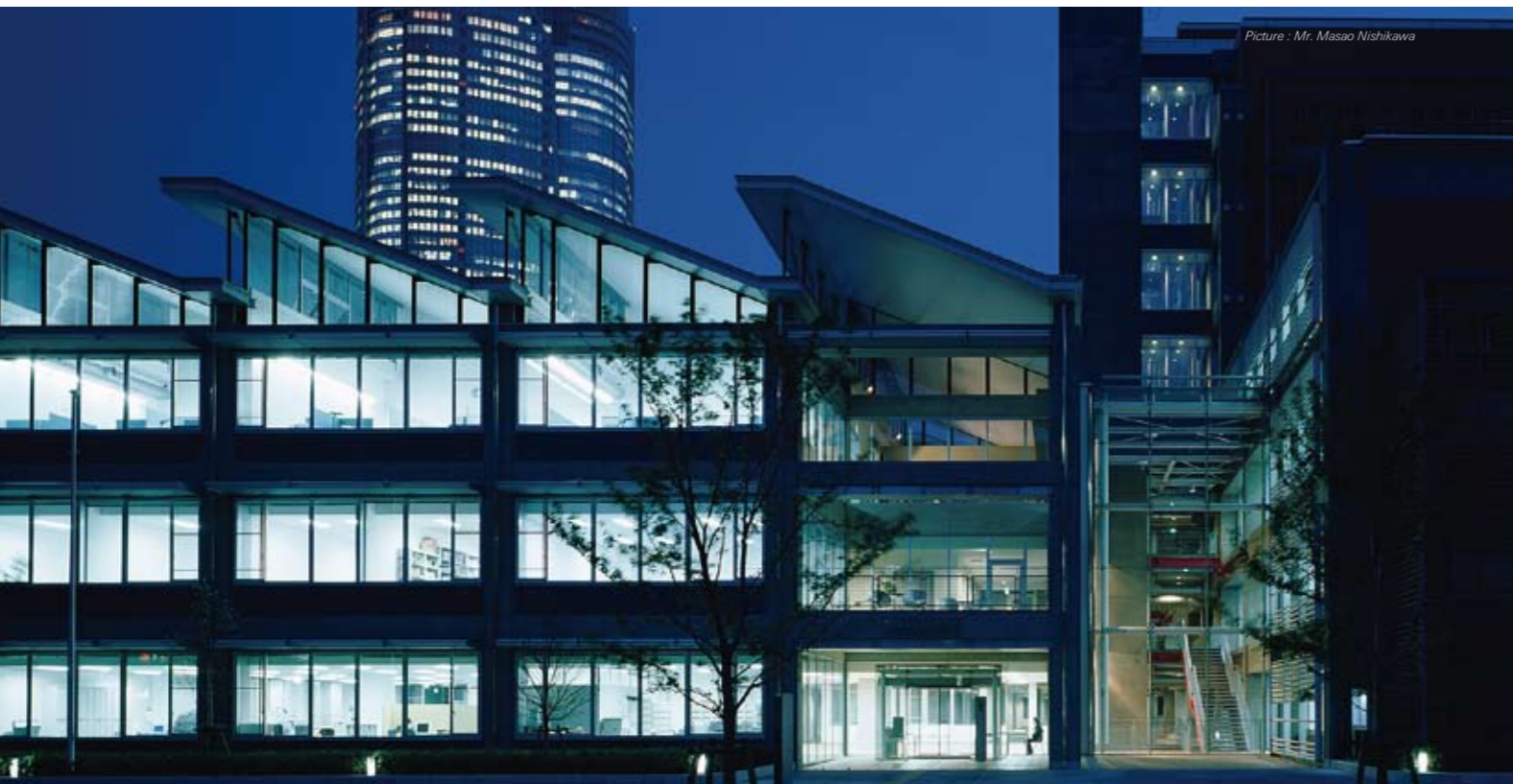

We offer Master's and Doctoral programs covering a broad range of areas, from economics, political science, public administration, and international relations to social engineering and mathematical science, and we encourage students and faculty to engage in interdisciplinary research.

GRIPS has a very international character in every respect, with more than two thirds of our students coming from overseas, from over 80 nations to date. Our faculty is also international and includes academics, public officials, and executives from private companies. The diverse backgrounds of our faculty create an ideal environment for students pursuing policy studies.

Reflecting the diverse backgrounds of our students and faculty, GRIPS aspires for cross-fertilization of academic disciplines and their application to real policy making and policy analysis. We welcome young people from all over the world to come to GRIPS to learn more about Japan and to engage in productive communication with each other. GRIPS' mission is to train and educate young, talented people to become national leaders with a genuine sense of social responsibility.

The Public Finance Program is an integral part of this mission. I hope you will join us.

Dean and Vice President  
Tatsuo Oyama



Picture : Mr. Masao Nishikawa

## GRIPS at a glance

### OUR MISSION

- Cultivate future leaders in policymaking
- Serve as an international center for policy research

### STUDENT LIFE

- Numerous scholarships available
- GRIPS Fellowship available for doctoral students
- Spacious campus located in the heart of Tokyo (Roppongi)
- Modern & comfortable dormitories
- Global community and network (from over 50 countries)
- Field trips and various cultural programs offered

### ACADEMIC

- 1- and 2-year master's programs (15 programs)
- Integrated 5-year doctorate program
- Various doctorate programs (6 programs)
- Distinguished faculty
- Classes taught fully in English

### FUTURE CAREERS

- Policy-making career tracks  
(government official, private sector, international organizations, academia, etc.)
- Active alumni for international networking

## Current Degree Programs

The educational mandate of GRIPS is to cultivate high-level policy professionals and researchers. Our degree programs are designed to train students to envision a wide range of solutions to various policy issues.

GRIPS currently offers 15 master's programs (7 of which are taught in English), 1 integrated 5-year master's and doctoral program, and 6 doctoral programs (3 of which are taught in English). Our degree programs combine broad disciplinary curricula with an applied research focus and foster a commitment to international, national, and regional policy issues. This multifaceted approach provides the basis for a comprehensive understanding of economic development and socio-political change. We update our course and develop new ones on the basis of ongoing policy research and changing policy issues. The programs at GRIPS are demanding and require a high level of commitment from students.



## Programs offered at GRIPS for international students

For details, visit: [http://www.grips.ac.jp/pstudents/inter\\_programs/index.html](http://www.grips.ac.jp/pstudents/inter_programs/index.html)

### Master's Programs

- Young Leaders Program (YLP) (1 year)
- One-year Master's Program of Public Policy (MP1) (1 year)
- Two-year Master's Program of Public Policy (MP2) (2 years)
- Public Finance Program (PFP) (1 year & 1 month)
- Macroeconomic Policy Program (MEP) (1 year or 2 years)
- Disaster Management Policy Program (DMP) (1 year)
- Economics, Planning, and Public Policy Program (EPP) (1 year)
- Graduate Program in Japanese Language and Culture (JLC) (1 year) (taught in Japanese)

### 5-year integrated Master's and Ph.D. Program

- Policy Analysis Program (PA)

### 3-year Ph.D. Programs

- Public Policy Program
- Security and International Studies Program
- Disaster Management Program
- Graduate Program in Japanese Language and Culture (taught in Japanese)

## Brief History of GRIPS

- 1977** Graduate School of Policy Science (GSPS) established at Saitama University; the predecessor of GRIPS
- 1997** National Graduate Institute for Policy Studies (GRIPS) established
- 1999** Relocated to Wakamatsu-cho campus in Tokyo (Shinjuku)
- 2005** Relocated to current campus in Roppongi



# 3 Student Support

One unique aspect of GRIPS is our extensive support system for assisting students in their daily living. We consider this aspect of your lives to be every bit as important as your academic life, especially for foreign scholars unfamiliar with Japan. As international students have comprised, on average, about 60% of the GRIPS student body over the last 10 years, we have developed comprehensive services to assist students in their day-to-day living.

The Student Office organizes orientation programs for incoming students and assists arriving international students in getting organized and settled in Japan. It also organizes a number of social events and activities, including field trips and concerts. The Student Office also functions as a hub to promote meaningful interaction and understanding between Japanese and foreign nationals.

## Faculty

GRIPS has approximately 70 full-time faculty members from a variety of backgrounds. Many of them have served as central and local government officials, diplomats, bankers or business executives. This enables an effective combination of rigorous academic courses complemented by professional expertise and experience.

For more on our faculty members, please see <http://www.grips.ac.jp/about/directory.html>.

## Accommodation

Accommodation is provided in the Tokyo International Exchange Center (TIEC), operated by the Japan Student Services Organization (JASSO), in GRIPS International House, or in private apartments recommended by the GRIPS Student Office.

### Tokyo Academic Park Residence Halls

In the bayside area, built in 2001 by the Ministry of Education, Culture, Sports, Science and Technology (MEXT)  
Room Types: Single, Couple, Family  
Available until March 2012



### GRIPS International House I

In Nakano, built in 2009  
Room Types: Single, Couple



### GRIPS International House II

In Nakano, built in 2009  
Room Types: Single, Couple



# 4 Admissions

## Resources

### Academic Writing Center

Complements formal programs of study with instruction in fundamental areas of academic English expression through:



- writing workshops
- individual consultations by appointment
- style guides and templates for independent study, research, and policy papers
- English and academic skills classes

### Center for Japanese Language Learning

The center supports Japanese language learning of students who lack Japanese language proficiency for daily living and study. The purpose is to help students achieve greater competence in comprehension and speaking. The center also facilitates cultural and traditional experiences.



### Library

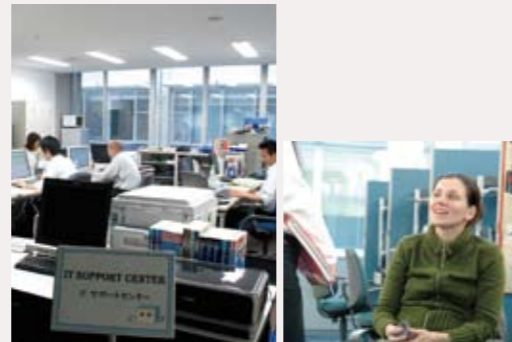
- Extensive collection of publications in the field of policy studies, collected from around the world
- Collection contains over 140,000 volumes, including reference books, statistical collections, working papers, and government documents
- Large collections of periodicals that include more than 4,000 journals, many of which are available online
- Well-trained staff are equipped to respond to research-related requests



## Facilities

### Student Rooms and Computers

- Each student is provided with a study space and laptop computer, accessible 24 hours a day
- A computer help desk is open to all students during regular working hours



### Health Services Center

- In-house health clinic
- Nurse on duty daily, doctor available several days a week
- Provides medical advice, basic medical examinations
- Will refer to an appropriate hospital or specialist when necessary



### Fitness Center

- Running machines
- Training equipment
- Showers
- TV & DVD for exercises
- Free use by students, faculty, and staff



In 1987, the World Bank, with funding from the Government of Japan, established the World Bank Graduate Scholarship Program, now known as JJ/WBGSP. The GRIPS Public Finance Program is one of the Partnership Programs that have been supported by the JJ/WBGSP since 1997. Each year, the program awards scholarships to five individuals from the World Bank's Part 2 member countries (eligible to borrow) to undertake graduate studies at GRIPS. Although limited in numbers, the program may also admit students who obtain their own funding (other than the JJ/WBGSP scholarship), including scholarships provided by the student's home country.

## Eligibility Criteria

Irrespective of the funding source, eligibility for admission to the Public Finance Program (Tax Course) consists of a bachelor's degree or its equivalent from a recognized, accredited university of the highest standard, as well as certifiable good health. Following enrollment, you will be required to take an annual medical examination that is administered by GRIPS. In addition, applicants must:

- be active, serving government officials in developing countries; have at least 3 years' work experience in tax policy and administration in their home countries; and between the age of 25 and 45, preferably below 40 as of April 1, 2012
- be proficient in English to the order of a TOEFL score of iBT 79 (CBT 213) or above, or an IELTS score of 6.0 or above
- show promise in continuing their career in tax policy and administration

We first screen applicants in line with the above criteria, after which they are evaluated from the following viewpoints:

- Academic record and intellectual distinction
- Personal characteristics, motivation and evidence of leadership
- Work experience, along with promise for management and career growth

## Additional criteria for those applying for JJ/WBGSP Scholarship

Applicants are not eligible if they:

- Are currently pursuing a master's or Ph.D. program in industrialized countries
- Had one or more years of study / residency in an industrialized country
- Are executive directors, their alternates, or staff of the World Bank Group, including consultants, and their close relatives

For the awardees of the JJ/WBGSP scholarship, GRIPS will make a short list of candidates that will be sent to the World Bank for the final selection. The World Bank and the government of Japan require awardees to return to their home countries upon completion of their study, and apply their enhanced knowledge and skills in contributing to the development process of their respective countries and communities.

## What the JJ/WBGSP Scholarship Covers

- A monthly stipend (JPY170,000 as of 2011) is provided to cover living expenses such as food, clothing, daily expenses including insurance, and various other miscellaneous expenses related to study at GRIPS. This stipend is fixed and cannot be increased to cover family members. The amount of your stipend may change slightly as a result of changes in the economic climate in Japan.
- Application, admission, and tuition fees (paid directly to GRIPS by World Bank)
- Round-trip economy-class air tickets between student's home country and Japan, plus a travel allowance of US\$500 for each trip

Should your performance fall below a certain critical standard (e.g., failing a required course, or one that is important in the curricula), or you are unable to continue with schoolwork for any reason whatsoever, we may terminate provision of the scholarship, even during the school year. In the event of such an occurrence, you may also not be provided with a return air ticket.

## How to Apply

We are currently accepting applications for the Public Finance Program (Tax Course) online at the GRIPS website. For details, please refer to: <http://www.grips.ac.jp/pstudents/admissions/pf.html>.

# 5 Alumni

One of the greatest resources and joys of studying at GRIPS is the diversity of the student community. The connections you make at GRIPS are a valuable part of your degree. The GRIPS Alumni Network will ensure they are lifetime bonds by keeping you in touch with fellow alumni and the school.

As a GRIPS graduate, you join an impressive network of around 3,000 alumni who are actively shaping future policies in more than 80 countries around the world. We offer a variety of ways to remain engaged with GRIPS and strengthen your ties with fellow alumni. These include alumni reunions, seminars, a searchable alumni directory and online networking opportunities utilizing social media such as Facebook and LinkedIn.

## Alumni of the Public Finance Program (Tax Course)

Since its launch in 1997, sixty-one WB scholars have graduated from the Public Finance Program's Tax Course with a Master's degree (as of July 2011). All were mid-career tax officials when first admitted into the program. The majority of JJ/WBGSP scholars who graduate return to their home countries and pursue careers in tax administration: As of July 2011, around 85% of our graduates are still working in tax-related government agencies in their home countries.



## Voices of the Alumni



### Zaza Chelidze (Georgia '03)

Current Position: Executive Director, Chairman of the Board (former Deputy Minister of Economic Development and Deputy Minister of Finance) Affiliation: National Statistics Office (GEOSTAT)

My one year of studies at GRIPS gave me an excellent head start in my career. I am one of many GRIPS graduates who have derived maximum benefits from a GRIPS education. The acquired knowledge and experience helped me to cover broader areas of supervision in the Georgian public sector. I would like to encourage young professionals and all prospective students to apply to GRIPS, since it offers a tremendous opportunity to acquire knowledge, practical experience, friendship, teamwork skills, and individual approaches to problem-solving. Finally, living close to Japanese people and sharing their unique culture and traditions is a truly unforgettable experience.



### Khin Yamon Aung (Myanmar '03)

Current Position: Assistant Director Affiliation: Large Taxpayer Unit, Ministry of Finance and Revenue

The GRIPS Public Finance Master Program has equipped me with the analytical and diagnostic skills I need to analyze the economic and tax administration issues in my country. I enjoyed my exposure to Japan's friendly people and rich culture, while building a close international network with my outstanding classmates. I learned so much through my extensive interaction and exchange of ideas with my classmates from the world over. The knowledge and confidence I acquired at GRIPS enabled me to conceptualize various fiscal policy issues and contribute to my career and my country. I am forever indebted for this invaluable knowledge and my wonderful experiences at GRIPS.



### Suska Nofiansyah (Indonesia '06)

Current Position: Researcher for Macroeconomic and Fiscal Policy Affiliation: Fiscal Policy Office, Ministry of Finance

I experienced a truly memorable year at GRIPS. Not only was I able to acquire an analytical public finance background backed by theoretical proficiency and its correlation with other policies at the macro level, but also the practicum with the Japanese tax agency broadened my perspective about my work in taxation. I enjoyed the Japanese culture and lively campus atmosphere, through GRIPS social activities. I also developed marvelous friendships with people from the world over, which enriched my personal insight. Everything I got from GRIPS has enhanced my expertise and boosted my career. I am truly grateful for such an opportunity in my life!



### Edward K. Karanja (Kenya '06)

Current Position: Sector Audit Manager Affiliation: Large Taxpayer Office, Kenya Revenue Authority

My experience in Japan was an eye-opener in many areas such as public finance, work ethics, and cultural heritage. From the professional perspective, the program equipped me with the necessary tools for interpreting tax laws proactively from both the policy and administrative perspectives. I am also able to appreciate why policymakers and tax administrators must work together to facilitate the efficiency and harmony, as they have the common goal of mobilizing domestic revenues to provide the much-needed public goods, without placing unnecessary burden on taxpayers. The Japanese culture and work ethic are also highly contagious, and one should embrace them to improve efficiency in delivering services. I have embraced and internalized these values in all my areas of operation with tremendous results. This is a program that I would recommend to any tax official.



### Waseem Bajwa (Pakistan '08)

Current Position: Second Secretary Affiliation: Federal Board of Revenue

My year-long stay in Japan to study at GRIPS is one of the most valuable years of my life. I got lots of value from it in terms of education, training, awareness, and friendships. The practicum with the National Tax Agency is an added feature of this course, which you will not find anywhere else in the world. As the Deputy Director of Training with the Federal Board of Revenue Inland Revenue Training Academy in Pakistan, I fully utilized the skills that I learned in this course, which the trainees showed tremendous appreciation for. Without a doubt, GRIPS is a melting pot whereby you can embrace the cultural diversity of more than half of the world. Much thanks to the World Bank, GRIPS staff, and my colleagues from more than 35 countries.