

NATIONAL GRADUATE INSTITUTE FOR POLICY STUDIES

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EXECUTIVE  
DEVELOPMENT CENTER FOR  
GLOBAL LEADERSHIP (CGL)

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*Gateway to  
Global Leadership*

# Executive Development Center for Global Leadership (CGL)

One of the core missions of the National Graduate Institute for Policy Studies (GRIPS) is to educate and develop public policy leaders and public sector professionals from around the world. Accordingly, in response to requests by foreign government agencies, since 2005 GRIPS has offered a wide range of training programs in addition to its regular academic programs (masters and doctoral degrees).

Human resource development in the public sector in foreign countries, especially in Asia and Africa, is expected to increase steadily in the future. The Executive Development Center for Global Leadership (CGL) was established at GRIPS in April 2013 in response to increasing demand for short-term training for government officials, particularly for senior executives, middle management level officials and public policy professionals. CGL, contributing the wide variety of experience of its membership, will continue to strive to meet the challenge of developing high-quality training programs.

CGL's core mission is to continue the development of tailor-made training programs which meet the specific needs of each foreign government organization. However, we will also expand our activities strategically, conducting ongoing research to support the development of ready-made programs for both general and specialized training of domestic government officials. In addition, we will promote exchanges and network building with human resource development organizations in both domestic and international public sectors.

## About the National Graduate Institute for Policy Studies (GRIPS)

GRIPS is a unique national university in Japan which focuses on graduate level education and high level research in public affairs and policy matters. It does not have any undergraduate program; it provides various master's degree and doctoral degree programs in government, public administration and public policies. Most students are from Japanese and foreign governments and other public organizations. The majority of students (60~70% in the case of master's degree programs) are foreign students. The GRIPS faculty is composed of eminent academic scholars and experienced former government officials. The combination of theories and practices forms the basis of the education programs and research activities at GRIPS, and the human resources and experience of GRIPS provide a strong basis for the activities of the new Executive Development Center for Global Leadership (CGL).

## Core Faculty Members of CGL



**HORIE Masahiro**

Director of CGL, Professor of Public Administration



**YOKOMICHI Kiyotaka**

Professor of Local Autonomy and Local Government

**MASUYAMA Mikitaka**

Professor of Politics

**SONOBE Tetsushi**

Professor of Economics

**TAKADA Hirofumi**

Professor of Local Public Administration and Finance

**NEI Hisanori**

Professor of Science, Technology and Innovation Policy

**KUDO Toshihiro**

Professor of Development Economics

**KOBAYASHI Naoyuki**

Professor of Development Policy

**WATANABE Yasuyuki**

Assoc. Professor of Public Administration



## Examples of Themes in Short-Term Training Programs

- Leadership development and management in the 21st century
- Public management in general
- Organization management
- Tools of government
- Administrative reform and innovation
- Trust in the government
- Local governance in general
- Local government financial administration
- Public Policy Analysis
- Structure and process of government
- Civil service system and human resource management
- Legal systems and legislative review
- Good governance
- Ethics and anti-corruption
- Local government administration
- Management of inter-governmental relations
- Specific Substantive Policies

## Components of Training Programs

In response to specific demands, the short-term training programs are composed of the following components.

- Lectures (by professors from GRIPS and other universities, government officials, business executives and specialists in research institutions, etc.)
- Field trips or visits to government offices and other places of interests related to themes of training
- Group discussions and workshops with government officials and GRIPS students (foreign government officials)
- Writing policy papers and presentations
- Exchanges with people from Japan

## Specific Short-Term Training Programs by GRIPS

- Training program for vice-minister level officials of the Vietnamese government
- Public management and leadership training program (PMLTP) for Thai high-potential officials
- Training program of competency-based human resource management for officials of the Ministry of Finance of Indonesia
- Seminar on knowledge-based management 2013 for ASEAN countries
- Philippines Bansamoro comprehensive capacity development project 2013
- Japan-IMF macroeconomic seminar for Asia (JIMS) (16~20 Asian countries)
- Short-term training for the Central Party School of the Communist Party of China
- Senior executive development program (SEDP) for Thai provincial governors/vice governors
- Training program for executive officials of Quang Ninh Province of Vietnam
- Training programs for the King Prajadhipok's Institute (KPI) of Thailand
- Singapore-Japan Trade Ministry Exchange Program 2014
- Training Program for Government Executive Officials of Bangladesh
- Training program for junior officials of the Office of the Council of State (OCS), Thailand
- Training of trainer: planning and budgeting for BAPPENAS, Republic of Indonesia
- Special three-month training and research program for senior executive officials of Vietnamese government

## Lectures via GRIPS Distance Learning System (DLS)

GRIPS implemented a distance learning system (DLS) in 2014. This system offers high impact lecture material, thanks to its high quality sound and video images, and simultaneous viewing of presentation materials such as PowerPoint and video.

### Sample past productions

Lectures for King Prajadhipok's Institute (KPI), Thailand  
Topics:

- Management of Public Administration and Roles of Leaders in the Government
- Creating the Future with Knowledge-based Management and Wise Leadership
- Local Government Merger and Cooperation: Japanese Experience



## Other activities

- Research project on leadership and management development in Asian countries
- Consulting services regarding human resource development
- Research and studies to enrich the content of training programs
- Support for development of training programs in foreign countries

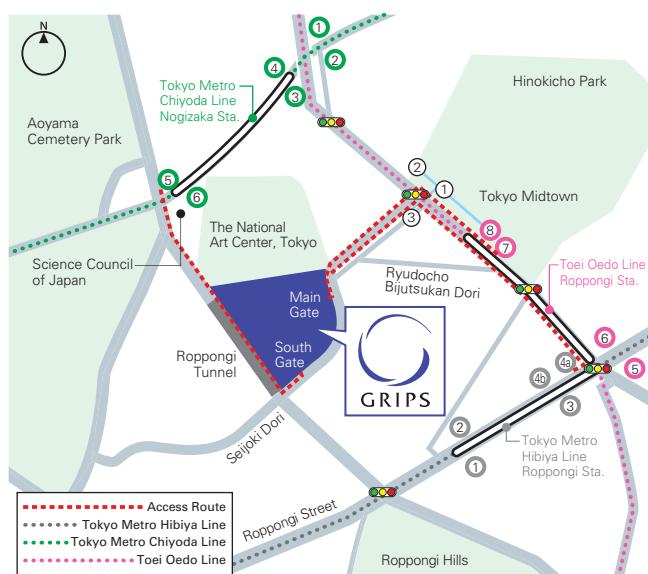
## Contact

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## Access

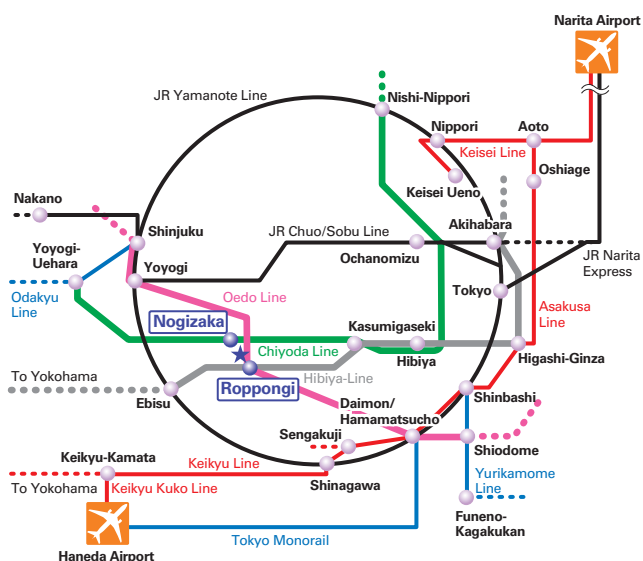


From exit no. 7 at Roppongi station on the Toei Oedo Line: 5-minute walk  
 From exit no. 4a at Roppongi station on the Tokyo Metro Hibiya Line: 10-minute walk  
 From exit no. 5 at Nogizaka station on the Tokyo Metro Chiyoda Line: 6-minute walk

## Our campus



Campus Photographs by Masao Nishikawa



From Narita Airport via Tokyo Station by Narita Express: 1 hour 30 minutes  
 From Narita Airport via Nippori Station by Skyliner: 1 hour 15 minutes  
 From Haneda Airport via Hamamatsucho Station by Tokyo Monorail: 40 minutes

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